



Date: 28th March 2017

Our Ref: AEC Filton

F.A.O: Managing Director
Oakbourne Construction Ltd
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Western and Wales**

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For the attention of Alvin Eccleston's, Managing Director

Dear Sir,

Re: SHE Standards on AEC Filton

Kier are pleased to recognise the positive contribution to collaborative working with our Safety, Health & Environment Management System requirements including our **Just and Fair Culture Standard** by your operative Alvin Eccleston on the above Project and as a result a green card has been issued. Alvin has also been awarded with our Sub-contractor SHE Award for the Month as part of their recognition.

We thank you sincerely for raising and promoting SHE awareness within your own company, it enables our projects to become more efficient when working collaboratively and without incidents.

Whilst the award is issued to your operative, it is also recognised by our Procurement Team in the scoring of our Supply Chain.

Yours faithfully

David Snell
Operations Director